

Quality Systems Training

New Quality Systems Training and Document Control Procedures

Participant's Guide



Table of Contents

Part 1

Section 1: Purpose and Goals of this Training.....	4
Purpose	4
Goals	4
Section 2: Quality Systems Training	4
Quality Systems Training Team	4
The Goal of the Quality System Training Team.....	4
Leading and Closing the Gaps	5
Section 3: SOP 362 — Division Procedure for Training	6
Training Goal	6
Learner’s Objectives	6
Training Process – Management and Execution of Training	6
Identification of Training Needs	6
When is Training Required?	7
Deployment of Training	7
Delivery/Completion of Training	7
Evaluation of Training	8
Maintenance of Training Records	9
Miscellaneous Roles and Responsibilities.....	9
Storage of Course Materials.....	9
Reports for Inspections and Audits.....	10
Annual Review of Training.....	10
Training Metrics	10
Section 4: Instructional Systems Design and Training Effectiveness (Supplemental Information)	11
Training Goal	11
Learner’s Objectives	11
Learning Outcomes.....	11
Knowledge, Understanding, and Performance	12
Review Questions Set 1.....	12
Training Delivery Methods	13
Learning Assessments: The Details.....	14
Review Questions Set 2.....	15

Part 2

Section 5: SOP 002 — Division Procedure for Preparing and Controlling SOPs and QCFMs.....	16
Training Goal	16
Learner Objectives	16
Changes to SOP 002	16
Changes to Procedures and Required Forms.....	17
QC Form 063 — Change Action Request	17
QC Form 262 — Documentation Change Request	17
QC Form 756 — Quality System Training Request	18
Changes to Procedures	19
CAR Package Contents	19
Notification to Quality Systems Training	19
Training Activities and Attendance Record.....	19
Promotion of Documents.....	19
Section 6: Initiating a Training Request Using QCFM 756	20
Training Goal and Learner’s Objectives	20
Exploring the Form [QCFM 756]	20
Section 1: Training Request Information	20
Section 2: Training Project Resources.....	20
Section 3: Number of Learning Audiences (Groups)	20
Section 4: Decision Tool for Determining the Recommended Training Delivery Method	21
Section 5: Designation of Training Delivery Methods	22
Section 6: Instructor-Led/On-the-Job Training – <i>Trainer Information</i>	23
Section 7: Instructor-Led/On-the-Job Training — <i>Paper Learning Assessments</i>	23
Section 8: Training Implementation Dates.....	23
Section 9: Submission of the form	23
Practice Exercises [Scenarios]	24
Goal, Overview, and Instructions	24
Exercise 1 — Worked Example	24
Exercise 1 — Worked Example/Completed QCFM 756	25
Exercise 2 — Guided Practice	29
Exercise 3 — It’s Your Turn!	29
The Road to Success	30
Working towards Excellence	30
Follow-Up: What do I do now?.....	30

Section 1: Purpose and Goals of this Training

Purpose

There is a new direction for Quality Systems Training and that direction requires new procedures for creating and revising Standard Operating Procedures (SOPs) and the training that will often be required. Therefore, this training exists to prepare individuals affected by these changes so that he/she knows, understands, and can apply all of the changes to the following SOPs:

- SOP 362, Rev. 25.0
- SOP 002, Rev. 38.0
- SOP 642, Rev. 3.0

Goals

1. To provide background information regarding the need for the new training and document control procedures
2. To introduce the Quality Systems Training Department [team] and describe its goal/vision
3. To outline the new training procedures and changes to roles and responsibilities specified in the revised versions of SOPs 362 and 642.
4. To explain the Instructional Design and training methodologies used to ensure that training:
 - Meets the business and instructional needs/goals
 - Is targeted to the learner
 - Is relevant and engaging
 - Is delivered in the appropriate format
 - Is measured appropriately and effectively
5. To outline the changes to documentation procedures related to training as specified in the revised versions of SOP 002 and QCFM 063 (CAR).
6. To illustrate how to use QCFM 756 to make a training request and initiate the collaboration between the Quality Systems Training Department and the Document Owner/Designee

Section 2: Quality Systems Training

Quality Systems Training Team

- Kristie Burton – Manager
- Felicia Brown – Sr. Instructional Designer
- Ali Rim – Assoc. Training and Education Specialist
- Daniel Lee – Assoc. Business Systems Analyst

The Goal of the Quality System Training Team

“Our vision is to be the industry leader in the design and delivery of effective training and ensure that our customers reach their full potential.”



Leading and Closing the Gaps

Effectiveness

- Utilizing the **SABA Enterprise learning management** system to its full potential:
 - Training records handled electronically rather than via paper
 - Paper records for most training will no longer be required
 - Training effectiveness measures implemented electronically (myLearningPortal)
- Increasing visibility for completed, due, and outstanding training that exists

Compliance

- Considering training needs before establishing a deadline for new Quality System documents/ processes or changes
- Collaborating with Quality Systems Training Team on:
 - Course design
 - Course delivery timeline(s)
 - Design and development of training/ certification plans
 - Learning Assessments
 - Engagement strategies
- Utilizing all resources (time, talent, software, etc.) to their full potential in order to meet the needs of the learner

Efficiency

- Standardizing training across the organization through the use of sound **Instructional Design Principles**
- Addressing the **Learning Outcomes** for participants: Awareness, Knowledge, Understanding, Performance
- Using the best training **Delivery Method** for the training content, learning outcomes and available resources:
 - E-Learning/Web-Based Training*
 - Instructor-Led
 - Performance-based On-the-Job Training
- Assessing training through the use of appropriate **Learning Assessments**: Objective-based, Performance-based, and/or Perception-based

Section 3: SOP 362 — Division Procedure for Training

Training Goal

During this section of the training, the trainer(s) will outline the new training procedures and changes to roles and responsibilities specified in the revised versions of SOPs 362 and 642.

Learner’s Objectives

Upon completion of this section of training, you will be able to:

- Recognize the five (5) steps involved in the process of management and execution of training
- Identify the roles that are involved in the identification of training needs
- Identify the responsibilities of the QSC, Managers, and Document/Process owners in the identification of training needs
- Recognize the key changes to SOP 642
- Differentiate between administrative and content changes
- Identify the responsibility of training staff in the deployment of training
- Identify the roles that are involved in the delivery/completion of training
- Identify the responsibilities of the Managers, Document/Process owners, Trainers, and training Staff in the delivery and completion of training
- Recognize types of learning assessments that can be used to evaluate training effectiveness
- Identify types of training records and how they are maintained
- Identify the roles and responsibilities involved in the storage of course materials, reports for Inspections/Audits, Annual Review of Training and Training Metrics

Training Process

Management and Execution of Training



Roles and Responsibilities

Job Role	Responsibilities
Quality Systems Council	Organizational Oversight as defined in SOP 642.* <i>Information regarding what is meant by organizational oversight of training is outlined in SOP 642.</i>

Managers	<ul style="list-style-type: none"> • Approve training recommended by document/process owners* • Identify job-specific training required for role • Identify additional training needed to meet QS requirements • Identify training requirements for those employees that have had extended absences • Ensure that direct reports are identified for additional training when he/she when applicable (promotions, new job responsibilities, etc.) <p>*Outlined in SOP 642 in addition to SOP 362</p>
Quality Document/Process Owner or Designee	<ul style="list-style-type: none"> • Determine if training is required for new and updated documents and processes • Determine the amount of days to complete training, if applicable. <i>The Standard time = 30 days</i> • Recommend (to Managers) the employees that should be trained on new documents/processes.* • Consult with Quality Systems Training Team to determine training deliverables. <p>*Outlined in SOP 642 in addition to SOP 362</p>

When is Training Required?

- Training is required for all **new** documents/processes.
- For **changes** to current documents/processes
 - **Content Change:** New Revision is NOT equivalent to previous → Training IS Required
 - **Administrative Change:** New Revision is equivalent to previous → Training is NOT Required

Deployment of Training

Roles and Responsibilities

Job Role	Responsibilities
Training Staff	Assign employee training identified by Managers and Document/Process Owners

Delivery/Completion of Training

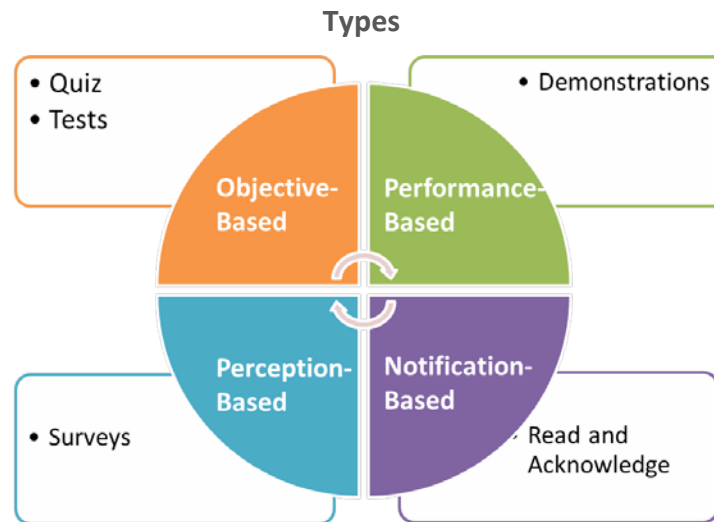
Roles and Responsibilities

Job Role	Responsibilities
Managers	<ul style="list-style-type: none"> • Ensure that direct reports have completed training that: <ul style="list-style-type: none"> • Is necessary to fulfill the requirements of their jobs • Is required for documents initiated* • Ensure that direct reports complete any required training within the assigned timeframe <u>and</u> that it is prior to performing any tasks associated with documents. • Take appropriate action if training becomes overdue. <p>* Outlined in SOP 642 in addition to SOP 362</p>

Document/Process Owner or Designee	<ul style="list-style-type: none"> • Notify trainers of their responsibilities to deliver and complete training • Ensure that training content is correct and that training activities are completed.
Trainer	<ul style="list-style-type: none"> • Review course/training material and ensure that it is correct and up-to-date. • If using a Group Training Attendance Record (QCFM 387)*, <ul style="list-style-type: none"> • Ensure that the form is complete and correct • Submit the form to the training staff for entry into the LMS (SABA) • Complete learning assessment and submit results with training records <p>*QCFM 387 is no longer required except in cases where paper-based learning assessments are necessary or with certain types of training.</p>
Training Staff	<ul style="list-style-type: none"> • Ensure training completions are record in the LMS (SABA) • Upload training content and assessments to the LMS, if applicable

➤ Evaluation of Training

Learning Assessments



- Necessary to evaluate training effectiveness
- Should be appropriate to the learning outcomes (goals) and complexity of the learning material
- Consideration should be given to the risk associated with training
 - **High Risk: Direct** Impact on → Customer Safety, Employee Safety, Product Quality, Customer Satisfaction
 - Use *Formal (graded)* Objective-based or Performance-based assessments – whichever is appropriate with the learning outcome.
 - **Low Risk: Minimal** Impact on → Customer Safety, Employee Safety, Product Quality, Customer Satisfaction
 - Use *Informal (non-graded)* and/or *Formal (graded)*

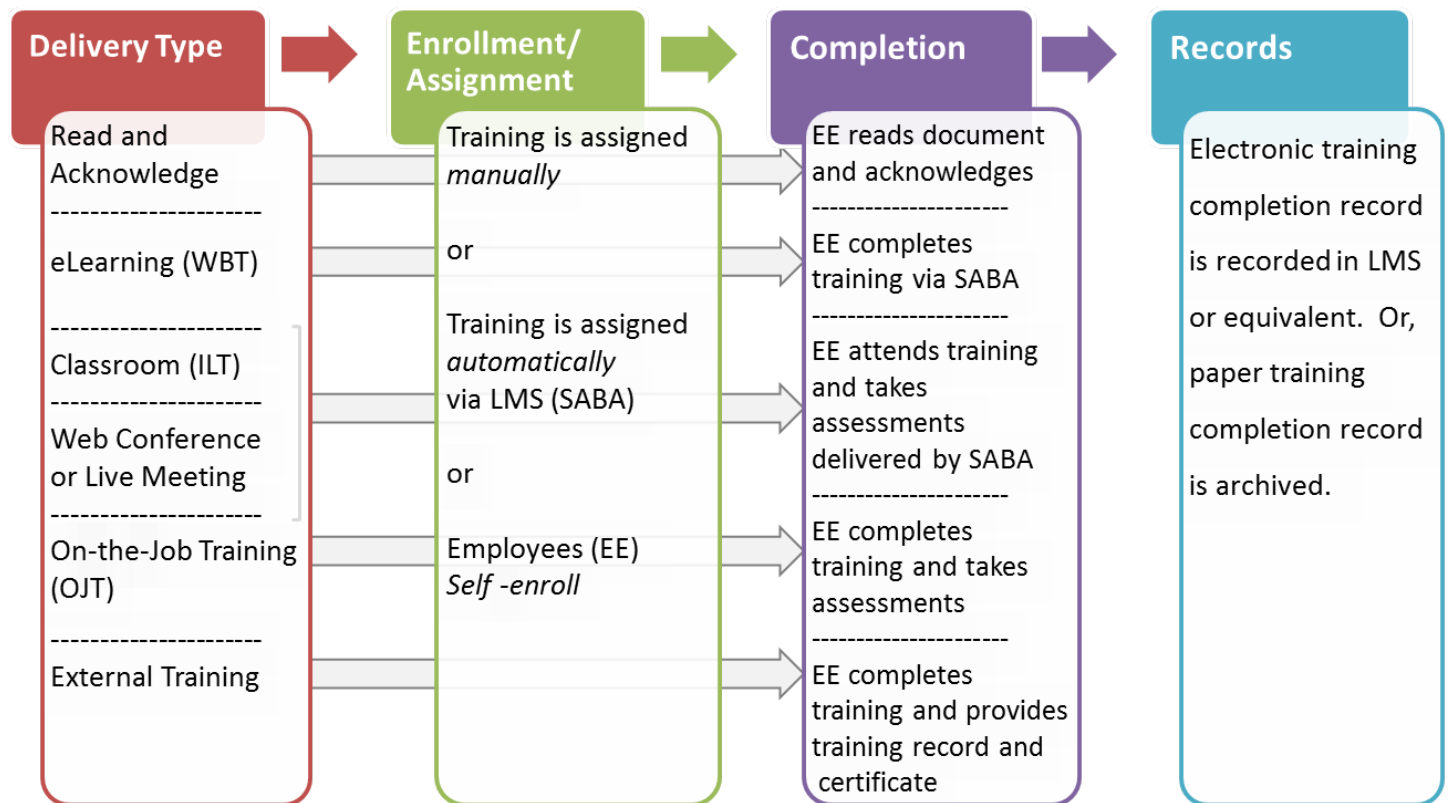


Maintenance of Training Records

Training Records

- Maintained in an LMS (ex. SABA) or equivalent
- May be paper or electronic
- Types include:
 - Assignment of required training
 - In-progress courses
 - Attendance records
 - Completion records
 - Course materials
 - Completion of Annual Reviews

Process Overview



Miscellaneous Roles and Responsibilities

Storage of Course Materials

Job Role	Responsibilities and Actions
Document/Process Owner or Designee + Training Staff	Training (course) material that is created by the Quality Systems Training department will be: <ul style="list-style-type: none"> • Revision controlled <i>-or-</i> • Stored by date in a controlled system (Ex. SABA)

Reports for Inspections and Audits

Job Role	Responsibilities and Actions
Training Staff	<ul style="list-style-type: none">• Requests for training records shall go through the appropriate training staff for consistency and expertise<ul style="list-style-type: none">• If records are paper, then a delegate may be involved in pulling those records• Training staff will analyze requests for training records and ensure that the data has been accurately provided.

Annual Review of Training

Job Role	Responsibilities and Actions
Quality Systems Council + Managers + Training Staff	<ul style="list-style-type: none">• Required Training will be reviewed annually to determine if any changes are required.• Annual reviews will be performed collaboratively between QSC and Managers

Training Metrics

Job Role	Responsibilities and Actions
Training Staff	<ul style="list-style-type: none">• Data on the completion of training will be tracked

Section 4: Instructional Systems Design and Training Effectiveness

Training Goal

During this section of the training, the trainer(s) will explain the Instructional Design and training methodologies used to ensure that training:

- Meets the business and instructional needs/goals
- Is targeted to the learner
- Is relevant and engaging
- Is delivered in the appropriate format
- Is measured appropriately and effectively

Learner's Objectives

Upon completion of this section of training, you will be able to:

- Identify the definition of learning outcome
- Identify the definition of Understanding
- Identify the definition of Performance
- Differentiate between the three types of learning outcomes
- Differentiate between the six training delivery methods
- Associate the best delivery method with an identified learning outcome
- Recognize an example of an Objective-based assessment
- Recognize an example of a Performance-based assessment
- Recognize an example of a Perception evaluation/survey
- Recognize an example of a Performance-based assessment
- Recognize an example of a Perception evaluation

Learning Outcomes

- They are also known as Learning Objectives
- They are what you want the learner to know and do upon completion of the training.
- They should be **S M A R T**:



- Good and Bad Examples of SMART learning objectives
 - **Good** = Upon completion of today's training, you will be able to define the term "Learning Outcome"
 - **Bad** = Upon completion of today's training, you will be able to understand what a learning objective is.
 - *Why? Understand is not a specific enough verb and is not measurable in its own right.*

Types of Learning Outcomes

Knowledge and Understanding

What is the difference between Knowledge and Understanding?

- **Knowledge**
 - The familiarity or acquaintance with information, a particular subject, or branch of learning.
 - Based upon study, investigation, or experience
 - Involves the recall of information such as Facts, Descriptions, Steps in Procedures, etc.
 - Objective-based learning assessments are the best for measuring knowledge obtained
- **Understanding**
 - The full comprehension, perception, interpretation, or discernment of any particular thing.
 - Based upon experience or repeated attention because the amount of knowledge that is needed to have understanding is too large.
 - Involves the application and analysis of concepts, predictions, interpretations, and critical thinking.
 - Formative assessments (of any type) are best for measuring understanding

Performance

- Is the execution of an action or accomplishment of a given task measured by known standards (or criteria) of accuracy, completeness, or speed.
- An individual can perform:
 - Behaviors
 - Skills
 - Actions
 - Tasks

Review Questions Set 1

Instructions: Select the correct type of learning outcome specified in each of the following learning objectives.

1. Upon completion of today's training session, you will be able to write a root cause statement that accurately identifies the true root cause in a given scenario 3 out of 4 times.
 Knowledge Understanding Performance
2. Upon completion of today's training session, you will be able to verbally state the parts of the 5W2H method of determining a root cause with 70% accuracy or higher.
 Knowledge Understanding Performance
3. Upon completion of today's training session, you will be able to explain the implications of not performing the steps of the 5W2H method with accurately.
 Knowledge Understanding Performance

Answers:

1. Performance
2. Knowledge
3. Understanding

Training Delivery Methods



Learning Assessments: The Details

What are learning assessments?

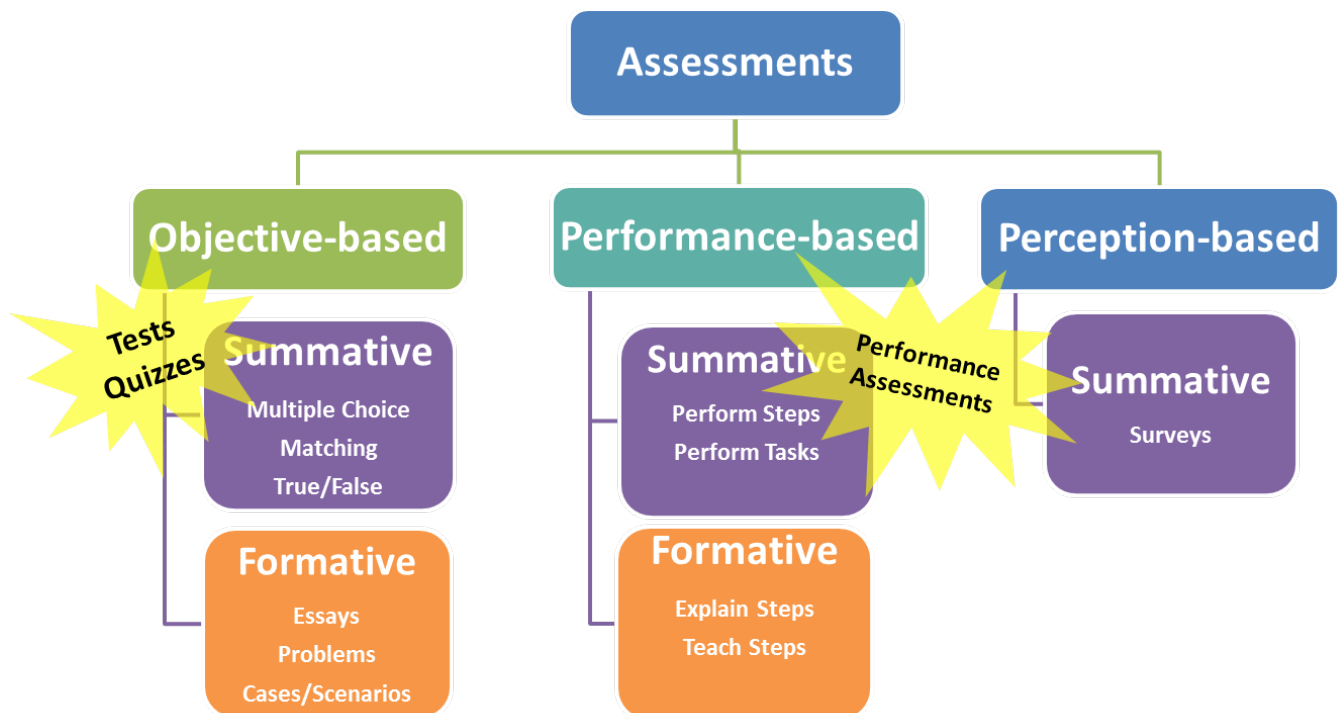
- Evaluation instruments used to measure and document the knowledge, skills, and attitudes of an individual learner upon completion of training on specific content. They can be informal (non-graded) or formal (graded).

Types

- **Objective-based**
 - Measures an individual's **Knowledge** and **Understanding** about learning content.
 - Determines whether the learning outcomes/objectives were met
- **Performance-based**
 - Measures an individual's **Knowledge** and **Understanding** about learning content.
 - Determines whether the learning outcomes/objectives were met
- **Perception-based**
 - Measures an individual's perceived **attitude, emotion, or idea** towards any given topic.

Methods

- **Summative**
 - Given at the end of course or large collection of learning material.
 - Objective-based or Performance Based
 - Measures **knowledge, understanding, and/or performance**
 - May include formative method/style (as described below)*
- **Formative**
 - Given at any point in time in a course
 - Objective or Performance Based
 - Measures **understanding and/or performance**



Review Questions Set 2

Instructions: Select the type of learning assessment for each of the following.

1. A quiz composed of 5 multiple choice questions to measure knowledge obtained from a training session is a _____ assessment.
 Obj-based Perf.-based Perception-based
2. A survey given after a training session to determine if an individual felt that the trainers and methods used were adequate is a _____ assessment.
 Obj-based Perf.-based Perception-based
3. An evaluation that consists of a list of specific actions that an individual must demonstrate in order to show competency is a _____ assessment.
 Obj-based Perf.-based Perception-based
4. A test given at the end of the course that is composed of multiple choice, matching, and essay questions.
 Summative Formative Both

Answers:

1. Objective-based
2. Perception-based
3. Performance-based
4. Both

Section 5: SOP 002 Division Procedure for Preparing and Controlling SOPs and QCFMs

Training Goal

During this section of the training, the trainer(s) will outline the changes to documentation procedures related to training as specified in the revised versions of SOP 002 and QCFM 063 (CAR).

Learner Objectives

Upon completion of this section of training, you will be able to:

- Recognize the responsibility of document/process owners or designees in CAR requests and the completion of required training.
- Recognize the key changes made to SOP 002 related to Quality System Training
- Recognize the key changes made to QCFM 063 (CAR)

Changes to SOP 002

Roles and Responsibilities

Section 5.1 [new]

* This is a NEW section in SOP 002



Responsibilities	Roles			
	Document Owner or Designee	Approver	Document Control	People or Functional Managers
Compliance with Higher Level Rqmts.	X			
Format Requirements (per SOP 002)	X		X	
Content Requirements	X	X	X	
Periodic Reviews	X			
Reviewer/Approver	X	X		
SMEs for their Docs	X			
Auditor Interface	X			
Finding/CAPA Owner	X			
Collaborate with Owner and SME	X			
Proactive Review with QSC/QS Mgr.	X			
Facilitate Process	X			
Rep. as Applicable				X
Support Governance				X

Document Owners or Designees*

There are no major changes to the responsibilities of any role except that of *Document Owners or Designees* as outlined below:

- Only Document owners or designees are authorized to submit new, revision, or obsolescence CAR requests to Document Control. *However, any employee may identify and/or submit a proposal regarding an SOP directly to the Document Owner or Designee.*

*Refer to section 5.3.2 of SOP 002.

Changes to Procedures and Required Forms

QC Form 063 — Change Action Request*



Change Action Request
(Reference SOP 002)

Initiator: Document Owner or Designee: Date of request:

Action Type: NEW Revision Obsolete

1. Document Affected: Include complete title and version number

2. Description of Action:

3. Reason for Action: Type- select one Administrative OR Content - QCFM 756 required

4. Training Actions: *NEW document; training is always required
Revising a current Quality System document:
 a. Do these modifications affect a defined action, activity, or requirement? YES (training required) NO (training not required)
 b. If YES, do all identified personnel require training as listed on the L&D Training Matrix? NO (See Note)
 Note: If NO, a documented rationale is required below:

54. Does the change request result in the need to modify other Quality System documents? YES NO
 a. If YES, list associated Quality System documents (SSOP's / SOP's / QCFMs) affected by this change?

65. Are all approvers required per master approval matrix? YES NO
 a. If NO, list functional departments not approving the change

QC Form 063 / Rev. 189 / Ref. 4.2

QC Form 262 - Documentation Change Request*

This form is no longer being accepted in lieu of the Change Action Request form for Administrative changes.

Medtronic XOMED Type #

DOCUMENTATION CHANGE REQUEST
(Reference SOP 002, SOP 077, SOP 204, SOP 411)

NOTE: Changes to Xomed Documentation and Specifications to correct typos and format errors that do not affect "Form", "Fit", or "Function" of a Product/Procedure do not require approval through the ECN/PCN process. Request for change maybe submitted on this form with attached documentation marked in red to indicate requested change. Changes shall be submitted to Configuration Management for review and will be processed upon approval of the Configuration Mgmt. Manager. All other changes require an ECN per SOP 077 or PCN per SOP 002. **Drawing changes can not be made using this form.**

Ref ECN No.: Ref PCN No.:

Document Type: Xomed Equipment Operating Instructions (XEOI)
 Xomed Visual Instructions (XVI)
 Xomed Inspection Instructions (XPI, XPI DS)
 *SOP/QCFM/SSOP
 Bill of Materials/ Routers
 Other:

Document File Name/Part No.:

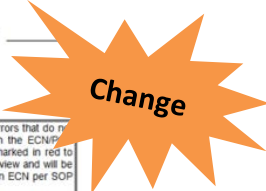
Document Title/Part Description:
 *(If Division Procedure add Mystic to the notification approval route in Matrix One)
 Description Of Change:

Submitted By: Date:
 Job Title:

Reviewed By: Date:
 Configuration Mgmt. Manager

Completed By: Date:
 Configuration Mgmt. Specialist

Remarks:



*Refer to section 5.3.3.1 of SOP 002.

QC Form 756 — Quality System Training Request*

This QC Form is now a part of the process to ensure that employees receive engaging and effective training on new and revised documents and processes.

If a new document or process is released or if a document/process revision involves a **content change**, then QC Form 756 is **required**. This new QC Form initiates collaboration between the document/process owner or designee and the Quality Systems Training (QST) department which is essential to ensuring maximum training effectiveness![†]

[†]Refer to the “When is Training Required?” section on page 7 for a review of the new training requirements.



Quality System Training Request

(Reference SOP 002, SOP 362, SOP 4.5)



Section 1: Training Request Information

Date of Training Request [mm/dd/yyyy]	Document type _____	Doc #
Name of Document Owner or Designee [Type or Print]	Rev #	

Section 2: Training Project Resources

Instructions: Please answer each question accurately by entering a check mark in the appropriate boxes and entering any required information as directed.

- Do you currently have Content other than controlled documents (i.e. SOPs, etc.) available to develop training from?
 - Yes — Go to question 2.
 - No — Skip question 2 and go directly to question 3
- In what form is the currently available Content? *Select any of the following that apply. Then, go to question 3.*
 - Microsoft PowerPoint presentation files(s)
 - Microsoft Word or Acrobat PDF File(s)
 - Paper handout(s) or note(s)
 - Other. Please specify: _____
 - Not Applicable (no content other than controlled documents)
- Learning assessments are required for an accurate evaluation of training effectiveness for most types of training. Do you currently have a Learning Assessment (Quiz, Test, Survey, etc.) developed?
 - Yes – Go to question 4
 - No – go to question 4
- Have you identified a Subject Matter Expert (SME), other than yourself, to work with the QST team on the project?
 - Yes – Please provide the name of the SME(s), other than yourself, in the space provided below and proceed to section 3 below.
Name of Subject Matter Expert(s): _____
 - No – Proceed to section 3 below

Section 3: Number of Learning Audiences (learner groups)

Instructions: Select the appropriate box below to indicate the number of learning audiences that are anticipated for this training project. Then, for each training audience [primary (1) and secondary (2)], complete [Section 4: The Decision Tool for Determining the Recommended Delivery Method](#), on page 2. If you anticipate more than two learning audiences, you should submit an explanation of the 3rd learning audience with the submission of this form (QCFM 756).

Choices for Selection Criteria Select one choice below	Action or Recommendation
<input type="checkbox"/> There is only one learning audience (group) that will receive this training. This means that the training will be delivered using only <u>one</u> method (appropriate for the learning outcome).	Go to Section 4 and complete it for the PRIMARY Audience only. Then, complete section 5 on page 3 for the Primary audience only
<input type="checkbox"/> There are two or more learning audiences (groups). This means that the training will be delivered using <u>two or more</u> methods (appropriate for the learning outcome for each audience).	Go to Section 4 and complete it twice; once for the PRIMARY audience and again for the SECONDARY audience. Then, complete section 5 on page 3 for the both audiences.

*Refer to sections 3.1, 5.3.5, 5.3.6, 5.3.13.9, and 5.3.13.10 of SOP 002.

Changes to Procedures

CAR Package Contents*

A new or revised SOP, QCFM, or Quality Manual should contain the Change Action Request package components:

- Completed CAR
- Redline proposed draft (*for revision only*)
- Final draft of proposed SOP or QCFM
- Completed QCFM 756 (*new and non-administrative changes*)

The Training Matrix from SABA is no longer required!

**Refer to Section 5.3.5 and 5.3.13.9 of SOP 002*

Notification to Quality Systems Training*

Administrative Changes

Document control will now notify the Quality Systems Training department of administrative changes and will provide the following:

- Final document
- Redline document

Final Approval Action of CAR Packet

Upon final approval action, Document Control will provide the electronic approved CAR package documents, via email, to the:

- Document Owner or designee *-and-*
- Quality Systems Training department

**Refer to Sections 5.3.13.7 and 5.3.13.8 of SOP 002*

Training Activities and Attendance Record

- Document owner or designee is now responsible for the completion of all training activities as defined on QCFM 756.*

**Refer to section 5.3.13.10 of SOP 002*

- QCFM 387 [Group Training Record] is now no longer required for *all* Instructor-led [classroom] training. QCFM 387 should only be used in instances where paper-based assessments must be given. Otherwise, training attendance will be logged through the completion of the learning assessment administered via the SABA myLearningPortal.

Promotion of Documents*

To allow for training and/or notification activities, documents will now be promoted to “implement” status after 30 days *by default*. However, documents may be promoted earlier in cases where the Quality Systems Training Department authorizes the early release.

**Refer to section 5.3.14 of SOP 002*

Section 6: Initiating a Training Request Using QCFM 756

Training Goal

During this section of the training, the trainer(s) will illustrate how to use QCFM 756 to initiate and process a training request

Learner's Objectives

Upon completion of this section of training, you will be able to:

- Complete the entire QCFM 756 with limited assistance for any given training request scenario
- Explain the reasoning behind choices made in the completion of QCFM 756 for any given training request scenario

Exploring the Form [QCFM 756]

Section 1: Training Request Information

- Date of Training Request
- Document Type
- Document #
- Revision #
- Document Owner/Designee name

Section 2: Training Project Resources

- Training content
- Learning Assessments
- Subject Matter Experts

Section 3: Number of Learning Audiences (Groups)

This section provides the document owner/designee an opportunity to evaluate how many different learner groups exist for the training that is to be conducted and/or launched. **To do this, document owners/designee should simply ask themselves this question:**

Are there groups of individuals tied to this document/ process that may need different levels of knowledge and/or performance?

- **No** => One [**Primary**] audience
- **Yes** -> How many different groups/ levels are anticipated?
 - **Two** => **Primary** and **Secondary** audiences
 - Three + => Primary, Secondary, Tertiary, etc.*

*Three or more audiences are most likely exceptions to most Quality Systems training situations; therefore, this option has not been included in section 3. However, if applicable, documentation that supports the need for more than two audiences should be submitted to the QST department along with QCFM 756.

Quality System Training Request
(Reference SOP 002, SOP 362, SOP 4.3)

Section 1: Training Request Information

Date of Training Request [mm/dd/yyyy]	Document type	Doc #
Name of Document Owner or Designee (Type or Print)	Process Specifications Standard Operating Procedures Test Methods Work Instructions	Rev #

Section 2: Training Project Resources

Instructions: Please answer each question accurately by entering a check mark in the appropriate boxes and entering any required information as directed.

- Do you currently have Content other than controlled documents (i.e. SOPs, etc.) available to develop training from?
 - Yes — Go to question 2.
 - No — Skip question 2 and go directly to question 3
- In what form is the currently available Content? Select any of the following that apply. Then, go to question 3.
 - Microsoft PowerPoint presentation file(s)
 - Microsoft Word or Acrobat PDF File(s)
 - Paper handout(s) or note(s)
 - Other. Please specify: _____
 - Not Applicable (no content other than controlled documents)
- Learning assessments are required for an accurate evaluation of training effectiveness for most types of training. Do you currently have a Learning Assessment (Quiz, Test, Survey, etc.) developed?
 - Yes — Go to question 4
 - No — go to question 4
- Have you identified a Subject Matter Expert (SME), other than yourself, to work with the QST team on the project?
 - Yes — Please provide the name of the SME(s), other than yourself, in the space provided below and proceed to section 3 below.
Name of Subject Matter Expert(s): _____
 - No — Proceed to section 3 below

Section 3: Number of Learning Audiences (learner groups)

Instructions: Select the appropriate box below to indicate the number of learning audiences that are anticipated for this training project. Then, for each training audience [primary (1) and secondary (2)], complete [Section 4: The Decision Tool for Determining the Recommended Delivery Method](#), on page 2. If you anticipate more than two learning audiences, you should submit an explanation of the 3rd learning audience with the submission of this form (QCFM 756).

Choices for Selection Criteria Select one choice below	Action or Recommendation
<input type="checkbox"/> There is only one learning audience (group) that will receive this training. This means that the training will be delivered using only <u>one</u> method (appropriate for the learning outcome).	Go to Section 4 and complete it for the PRIMARY audience only. Then, complete section 5 on page 3 for the Primary audience only
<input type="checkbox"/> There are two or more learning audiences (groups). This means that the training will be delivered using <u>two or more</u> methods (appropriate for the learning outcome for each audience).	Go to Section 4 and complete it twice; once for the PRIMARY audience and again for the SECONDARY audience. Then, complete section 5 on page 3 for the both audiences.

Section 4: Decision Tool for Determining the Recommended Training Delivery Method

This decision tool is meant to guide the document owner/designee through the process of determining the best training delivery method under the circumstances of the training project and should be used for each learning audience that is identified.

1 - Learning Outcome

This is the ultimate goal of the training. This is what you want the learner to be able to know and do upon completion of the training.

*There are two types of learning outcomes.

They are:

- Knowledge and Understanding
- Performance of Skill

*Refer to p. 12 to review the differences between knowledge, understanding, and performance.

2 - Levels of Knowledge and Understanding About Content

- Awareness [knowledge of content]
- Understanding

3 - Knowledge and Understanding: Frequency of Content Change

- High = Three or more times per year
- Moderate to low
 - Moderate = Once every 1-2 years
 - Low = Once every 2-3+ years

4 - Knowledge and Understanding: Design, Development, and Launch Time

- High to Moderate [> 6 weeks]
- Moderate to Low [< 4 weeks]

5 - Performance of Skill(s): Audience Scope

- One (or two) participants
- Multiple participants [Group]

6 - Performance of Skill(s): Frequency of Content Change

- High
- Moderate to Low

*Same as the Knowledge and Understanding: Frequency of Content Change.

Section 4: Decision Tool for Determining the Recommended Training Delivery Method			
Instructions: 1) Choose the most accurate statement that applies for each set of selection criteria statements [a or b]. 2) Then, complete the action (go to item or stop) indicated for each statement that you choose to yield the recommended delivery method. 3) Then, record your responses in section 5 on the next page (3). Remember — You must complete the decision tool and record your responses for each learning audience: Primary and Secondary.			
Item #	Selection Criteria	Choices for Selection Criteria Choose only one choice (a or b) per Selection Criterion	Action or Recommendation
1	Learning Outcome for the Learning Audience [Learning Group] <i>This is the ultimate goal of the training and what will be assessed upon completion of training</i>	a. The trainee(s) must acquire a level of Knowledge and Understanding from the training content. b. The trainee(s) must be able to Perform a skill (Observable Task) based upon or related to the training content. (Examples: Using Software, Assembly, Manipulation, etc.)	Go to item 2 Skip down to item 5 (Performance of Skill)
2	Level of Knowledge and Understanding about Content	a. The trainee(s) must only acquire an Awareness of the training content. The trainee will <u>not</u> need to be able to apply the content/information in the completion of job duties or as a part of job responsibilities at any point in time. [For individuals tied to SOPs that do not perform job duties] b. The trainee(s) must Understand the training content/information and be able to apply that information in the completion of job duties or as a part of job responsibilities at some point in time.	STOP. The recommended delivery type is: Read and Acknowledge Go to item 3
3	Knowledge and Understanding: Frequency of Content Change	a. The content most likely has a High frequency of change as indicated by the following approximation: • High ≈ Three or more times per year b. The content most likely has a Moderate to Low frequency of change as indicated by the following approximations: • Moderate ≈ Once every 1 to 2 years • Low ≈ Once every 2 to 3+ years	STOP. The recommended delivery type is: Instructor-Led Training Go to Item 4
4	Knowledge and Understanding: Design, Development, and Launch Time	a. There is a High to Moderate duration of time (Approximately > 6 weeks) to develop and launch training. b. There is a Moderate to Low duration of time (approximately < 4 weeks) to develop and launch training.	STOP. The recommended delivery type is: E-Learning STOP. The recommended delivery type is: Web Based Training
5	Performance of Skill(s): Audience Scope (Number of Participants)	a. There is most likely only one trainee required to attend the training. b. There are most likely multiple trainees required to attend the training.	STOP. The recommended Delivery type is: Individual, Performance-Based On-the-Job Training Go to Item 6
6	Performance of Skill(s): Frequency of Content Change	a. The content most likely has a High frequency of change as indicated by the following approximation: • High ≈ Three or more times per year b. The content most likely has a Moderate to Low frequency of change as indicated by the following approximations: • Moderate ≈ Once every 1 to 2 years • Low ≈ Once every 2 to 3+ years	STOP. The Recommended delivery type is: Group, Performance-Based Instructor-Led Training STOP. The recommend delivery type is: E-Learning* (**Recommended for software/technical training)

Section 5: Designation of Training Delivery Methods

This section is meant to capture the information determined from the use of **Section 4: The Decision Tool for Determining the Recommended Training Delivery Method**

The information [items/sections & choices] are identical to those in the decision tool and, as such, should be selected identically for each audience identified [Primary only or Primary & Secondary, as applicable]

Example:

If you selected the ‘Knowledge and Understanding’ learning outcome [1a] from the use of the decision tool [section 4], then you should also select the 1a box here in section 5.

Likewise, if you selected ‘Understanding’ as the level of knowledge about content [2b] from the use of the decision tool, then you should also select the 2b box here in section 5.

Section 5: Designation of Training Delivery Method(s)	
Reset Primary Data	Reset Secondary Data
Primary Audience	Secondary Audience <input type="checkbox"/> Not Applicable <input type="checkbox"/> Applicable
Name(s): Enter the name of the audience in the space below	
<input type="checkbox"/> N/A	
1. Learning Outcome <input type="checkbox"/> a. Knowledge and Understanding <input type="checkbox"/> b. Performance of a Skill	1. Learning Outcome <input type="checkbox"/> Not Applicable <input type="checkbox"/> a. Knowledge and Understanding <input type="checkbox"/> b. Performance of a Skill
Knowledge and Understanding (Only)	
2. Level of Knowledge <input type="checkbox"/> a. Awareness <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Understanding	2. Level of Knowledge <input type="checkbox"/> a. Awareness <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Understanding
3. Knowledge and Understanding: Frequency of Content Change <input type="checkbox"/> a. High <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Moderate to Low	3. Knowledge and Understanding: Frequency of Content Change <input type="checkbox"/> a. High <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Moderate to Low
4. Knowledge and Understanding: Design, Development, and Launch Time <input type="checkbox"/> a. High to Moderate <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Moderate to Low	4. Knowledge and Understanding: Design, Development, and Launch Time <input type="checkbox"/> a. High to Moderate <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Moderate to Low
Performance of Skills (Only)	
5. Performance of Skill(s): Audience Scope <input type="checkbox"/> a. One [or two] trainees <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Multiple trainees	5. Performance of Skill(s): Audience Scope <input type="checkbox"/> a. One [or two] trainees <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Multiple trainees
6. Performance of Skill: Frequency of Content Change <input type="checkbox"/> a. High <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Moderate to Low	6. Performance of Skill: Frequency of Content Change <input type="checkbox"/> a. High <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Moderate to Low
Recommended Delivery Method for Primary Audience	
Indicate the recommended training delivery method obtained from the Decision tool for the <u>Primary</u> audience only.	
<input type="checkbox"/> Read and Acknowledge <input type="checkbox"/> Web-based Training <input type="checkbox"/> E-Learning <input type="checkbox"/> Instructor-led Training <input type="checkbox"/> Individual, Performance-based On-the-Job Training <input type="checkbox"/> Group, Performance-based Instructor-led Training	
Recommended Delivery Method for Secondary Audience	
Indicate the recommended training delivery method obtained from the Decision tool for the <u>Secondary</u> audience, if applicable. Otherwise, select Not Applicable.	
<input type="checkbox"/> Read and Acknowledge <input type="checkbox"/> Not Applicable (A secondary audience has not been identified) <input type="checkbox"/> Web-based Training <input type="checkbox"/> E-Learning <input type="checkbox"/> Instructor-led Training <input type="checkbox"/> Individual, Performance-based On-the-Job Training <input type="checkbox"/> Group, Performance-based Instructor-led Training	

Section 6: Instructor-Led/On-the-Job Training — Trainer Information

If the recommended training delivery method is determined to be any form of Instructor-led [classroom] training or On-the-Job training, then the name of the trainer(s) who will conduct the training should be identified in section 6.

Section 7: Instructor-Led/On-the-Job Training — Paper Learning Assessments

All learning assessments will be administered through the SABA myLearningPortal. However, in some instances, this may not be possible. Therefore, if applicable, this section details what should be submitted to the Quality Systems Training Department upon completion of the training session [after the trainer delivers the training]

Section 8: Training Implementation Dates

A target date or date range should be provided. In addition, the relationship of the training to a CAPA or Audit action should also be designated.

*These items assist the Quality Systems Training Department in determining how best to collaborate with the document owner/Designee and/or subject matter expert on the training project.

Section 9: Submission of the form

This section provides instructions for submitting the form to the Quality Systems Training Department.

In addition, some information is also provided to help the document/owner or designee understand how the training request will be processed/handled and what the Quality Systems Training Department will submit to document control on his/her behalf.

Section 6: Instructor-Led Training or On-the-Job Training — Trainer Information

Instructions: If applicable, indicate the name of the trainer who will be conducting the Instructor-led or On-the-Job training session(s) in the space provided below. Otherwise, select 'Not Applicable' and skip down to section 8 to complete this form.

Name of Trainer (print or type): _____ -or- Not Applicable

**Note: The document owner or designee is responsible for ensuring that the trainer conducts the training. The trainer is responsible for ensuring that all trainees successfully complete the training course and pass any assessments through the use of retraining and reassessment, when applicable.*

Section 7: Instructor-Led or On-the-Job Training — Paper Learning Assessments*

*This section does not apply to most Instructor-led/On-the-Job training — it applies mainly to Operations. Therefore, read the following to determine if this section applies to your Instructor-Led/On-the-Job training.

All learning assessments (quizzes, tests, course surveys, etc.), no matter how the training is delivered, will be administered through the SABA myLearning Portal. However, in some cases (such as Operations training), there may be a need to conduct training and administer learning assessments using paper-pencil/pen methods (due to an inability of trainees to take online assessments in the SABA myLearning Portal). In this case, the following items are required to be submitted to the Quality Systems Training Department upon completion of the training.

- QCFM 387 [Jacksonville] or SOP 4.5-2 [Mystic]
- One clean copy of the paper learning assessment
- Learning assessment results for all trainees (attendance roster with all grades entered)

Section 8: Training Implementation Dates

Provide the target launch/implementation date(s) and indicate whether the date(s) are related to a CAPA or Audit Action.

Date(s) [MM/DD/YYYY]: _____ This date is / is not related to a CAPA or Audit Action.

Section 9: Submission of the Training Request Form and Next Steps

Instructions: 1) Save this completed form for your future reference. 2) Then, submit the completed form electronically to the Quality Systems Training (QST) Department via email at qs_sttrainingcompliance@medtronic.com. Please enter "Training Request" in the subject line.

Once the training request has been received, logged, and reviewed, a representative from QST will contact the document/process owner to schedule a training consultation.

After the design and development phases of the training project are complete, the finalized version of QCFM 756 will be submitted to document control to become a part of CAR package.

Do not print or type any information below this line. For QST Department Use only.

Quality Systems Training Consultation — To be completed by a representative of QST dept only.

Consultation Date [MM/DD/YYYY]: _____

Name of QST Representative [print]: _____

Practice Exercises [Scenarios]

Goal and Overview

The goal of the practice exercises to provide guided practice completing QCFM 756 so that you know how to accurately and effectively complete QCFM 756.

Instructions

Use the information provided in each scenario of the three (3) scenarios to complete a training request using QCFM 756. Practice exercise/scenario one (1) will be illustrated by your trainer; however, exercises/scenarios two (2) and three (3) will be completed individually or in groups followed by discussion

Exercise 1 — Worked Example

Scenario Information

- **Training Request Date:** July 15, 2013
- **Document Owner/Designee** = **Trey Ning**, Documents Engineer
- **Content:**
 - **SOP 997:** New Procedures for the Filing of Training Documents
 - **PowerPoint** content has been developed by Trey Ning's document retention staff
 - A **learning assessment** has not been developed by Trey Ning or his staff because they do not feel comfortable developing it on their own
 - Trey Ning is the **subject matter expert** on this project
 - *The content is not expected to change again in the near future and the last known change in this process was 5 years earlier.
- **Learning Audience:**
 - Approximately 15 training staff members [**Trainers and Training Dept. Clerks**] across the sector have been identified as requiring this training.
 - All 15 staff members require the same level and type of training (receiving the training the same way)
- **Instructional Goal/Overall Learning Outcome**
 - To provide **knowledge and understanding** of the new procedures such that trainees can complete the procedures as a part of his/her job responsibilities.
- **Training Time and Resources**
 - Training must be launched within **8 weeks** (no later than **Sept 20th**) so that the **audit action** can be finalized within 12 weeks.
 - A trainer has not yet been identified and a travel budget has not been approved



Quality System Training Request

QCFM 756

(Reference SOP 002, SOP 362)

Section 1: Training Request Information

Date of Training Request [mm/dd/yyyy]	07/15/2013	Document type Standard Operating Procedures Doc #	997
Name of Document Owner or Designee [Type or Print]	Trey Ning, Documents Engineer	Rev #	

Section 2: Training Project Resources

Instructions: Please answer each question accurately by entering a check mark in the appropriate boxes and entering any required information as directed.

- Do you currently have Content other than controlled documents (i.e. SOPs, etc.) available to develop training from?

Yes — Go to question 2. No — Skip question 2 and go directly to question 3
- In what form is the currently available Content? *Select any of the following that apply. Then, go to question 3.*

Microsoft PowerPoint presentation files(s) Other. Please specify: _____

Microsoft Word or Acrobat PDF File(s) _____

Paper handout(s) or note(s) Not Applicable (no content other than controlled documents)
- Learning assessments are required for an accurate evaluation of training effectiveness for most types of training. Do you currently have a Learning Assessment (Quiz, Test, Survey, etc.) developed?

Yes – Go to question 4 No – go to question 4
- Have you identified a Subject Matter Expert (SME), other than yourself, to work with the QST team on the project?

Yes – Please provide the name of the SME(s), other than yourself, in the space provided below and proceed to section 3 below.

Name of Subject Matter Expert(s): _____

No – Proceed to section 3 below

Section 3: Number of Learning Audiences (learner groups)

Instructions: Select the appropriate box below to indicate the number of learning audiences that are anticipated for this training project. Then, for each training audience [primary (1) and secondary (2)], complete [Section 4: The Decision Tool for Determining the Recommended Delivery Method](#), on page 2. If you anticipate more than two learning audiences, you should submit an explanation of the 3rd learning audience with the submission of this form (QCFM 756).

Choices for Selection Criteria Select one choice below	Action or Recommendation
<input checked="" type="checkbox"/> There is only one learning audience (group) that will receive this training. This means that the training will be delivered using only <u>one</u> method (appropriate for the learning outcome).	Go to Section 4 and complete it for the PRIMARY Audience only. Then, complete section 5 on page 3 for the Primary audience only
<input type="checkbox"/> There are two or more learning audiences (groups). This means that the training will be delivered using <u>two or more</u> methods (appropriate for the learning outcome for each audience).	Go to Section 4 and complete it twice; once for the PRIMARY audience and again for the SECONDARY audience. Then, complete section 5 on page 3 for the both audiences.

Section 4: Decision Tool for Determining the Recommended Training Delivery Method

Instructions: 1) Choose the most accurate statement that applies for each set of selection criteria statements [a or b]. 2) Then, complete the action (go to item or stop) indicated for each statement that you choose to yield the recommended delivery method. 3) Then, record your responses in [section 5](#) on the next page (3). Remember — You must complete the decision tool and record your responses for each learning audience: Primary and Secondary.

Item #	Selection Criteria	Choices for Selection Criteria Choose only one choice (a or b) per Selection Criterion	Action or Recommendation
1	Learning Outcome for the Learning Audience [Learning Group] <i>This is the ultimate goal of the training and what will be assessed upon completion of training.</i>	a. The trainee(s) must acquire a level of Knowledge and Understanding from the training content.	Go to item 2
		b. The trainee(s) must be able to Perform a skill (Observable Task) based upon or related to the training content. (Examples: Using Software, Assembly, Manipulation, etc.)	Skip down to item 5 (Performance of Skill)
2	Level of Knowledge and Understanding about Content	a. The trainee(s) must only acquire an Awareness of the training content. The trainee will <u>not</u> need to be able to <u>apply</u> the content/information in the completion of job duties or as a part of job responsibilities at any point in time. [For individuals tied to SOPs that do not perform job duties]	STOP. The recommended delivery type is: Read and Acknowledge
		b. The trainee(s) must Understand the training content/information and be able to <u>apply</u> that information in the completion of job duties or as a part of job responsibilities at some point in time.	Go to item 3
3	Knowledge and Understanding: Frequency of Content Change	a. The content most likely has a High frequency of change as indicated by the following approximation: <ul style="list-style-type: none"> • High ≈ Three or more times per year 	STOP. The recommended delivery type is: Instructor-Led Training
		b. The content most likely has a Moderate to Low frequency of change as indicated by the following approximations: <ul style="list-style-type: none"> • Moderate ≈ Once every 1 to 2 years • Low ≈ Once every 2 to 3⁺ years 	Go to Item 4
4	Knowledge and Understanding: Design, Development, and Launch Time	a. There is a High to Moderate duration of time (Approximately > 6 weeks) to develop and launch training.	STOP. The recommended delivery type is: E-Learning
		b. There is a Moderate to Low duration of time (approximately < 4 weeks) to develop and launch training.	STOP. The recommended delivery type is: Web Based Training
5	Performance of Skill(s): Audience Scope (Number of Participants)	a. There is most likely only one trainee required to attend the training.	STOP. The recommended Delivery type is: Individual, Performance-Based On-the-Job Training
		b. There are most likely multiple trainees required to attend the training.	Go to Item 6
6	Performance of Skill(s): Frequency of Content Change	a. The content most likely has a High frequency of change as indicated by the following approximation: <ul style="list-style-type: none"> • High ≈ Once or more per year 	STOP. The Recommended delivery type is: Group, Performance-Based Instructor-Led Training
		b. The content most likely has a Moderate to Low frequency of change as indicated by the following approximations: <ul style="list-style-type: none"> • Moderate ≈ Once every 1 to 2 years • Low ≈ Once every 2 to 3⁺ years 	STOP. The recommend delivery type is: E-Learning* (*Recommended for software/technical training)

Section 5: Designation of Training Delivery Method(s)

Instructions: Complete the table below to summarize the results obtained from Section 4 (Decision Tool) for each learning audience. Provide a defining name for each audience and indicate your selections for each set of applicable selection criteria statements by entering a check mark in the appropriate choice box. *Note: The sections and data (1a, 1b, 2a, etc.) below mirror the sections/data on the Decision Tool for Determining the Recommended Delivery Method.*

Reset Primary Data	Primary Audience	Reset Secondary Data	Secondary Audience
	Name(s): Enter the name of the audience in the space below Training Staff		<input checked="" type="checkbox"/> Not Applicable <input type="checkbox"/> Applicable
	1. Learning Outcome <input checked="" type="checkbox"/> a. Knowledge and Understanding <input type="checkbox"/> b. Performance of a Skill		This section is Not Applicable; a Secondary Audience has not been identified. If a Secondary Audience is identified, return to section 3 and revise it.
	Knowledge and Understanding (Only) 2. Level of Knowledge <input type="checkbox"/> a. Awareness <input type="checkbox"/> Not Applicable <input checked="" type="checkbox"/> b. Understanding		
	3. Knowledge and Understanding: Frequency of Content Change <input type="checkbox"/> a. High <input type="checkbox"/> Not Applicable <input checked="" type="checkbox"/> b. Moderate to Low		
	4. Knowledge and Understanding: Design, Development, and Launch Time <input checked="" type="checkbox"/> a. High to Moderate <input type="checkbox"/> Not Applicable <input type="checkbox"/> b. Moderate to Low		
	Performance of Skills (Only) 5. Performance of Skill(s): Audience Scope <input type="checkbox"/> a. One [or two] trainees <input checked="" type="checkbox"/> Not Applicable <input type="checkbox"/> b. Multiple trainees		
	6. Performance of Skill: Frequency of Content Change <input type="checkbox"/> a. High to Moderate <input checked="" type="checkbox"/> Not Applicable <input type="checkbox"/> b. Moderate to Low		
	Recommended Delivery Method for Primary Audience Indicate the recommended training delivery method obtained from the Decision tool for the <u>Primary</u> audience only. <input type="checkbox"/> Read and Acknowledge <input type="checkbox"/> Web-based Training <input checked="" type="checkbox"/> E-Learning <input type="checkbox"/> Instructor-led Training <input type="checkbox"/> Individual, Performance-based On-the-Job Training <input type="checkbox"/> Group, Performance-based Instructor-led Training		

Section 6: Instructor-Led Training or On-the-Job Training — Trainer Information

Instructions: If applicable, indicate the name of the trainer who will be conducting the Instructor-led or On-the-Job training session(s) in the space provided below. Otherwise, select 'Not Applicable' and skip down to section 8 to complete this form.

Name of Trainer (print or type): _____ -or Not Applicable

**Note: The document owner or designee is responsible for ensuring that the trainer conducts the training. The trainer is responsible for ensuring that all trainees successfully complete the training course and pass any assessments through the use of retraining and reassessment, when applicable.*

Section 7: Instructor-Led or On-the-Job Training — Paper Learning Assessments*

*This section does not apply to most Instructor-led/On-the-Job training — it applies mainly to Operations. Therefore, read the following to determine if this section applies to your Instructor-Led/On-the-Job training.

All learning assessments (quizzes, tests, course surveys, etc.), no matter how the training is delivered, will be administered through the SABA myLearning Portal. However, in some cases (such as Operations training), there may be a need to conduct training and administer learning assessments using paper-pencil/pen methods (due to an inability of trainees to take online assessments in the SABA myLearning Portal). In this case, the following items are required to be submitted to the Quality Systems Training Department upon completion of the training.

- QCFM 387
- One clean copy of the paper learning assessment
- Learning assessment results for all trainees (attendance roster with all grades entered)

Provide the target launch/implementation date(s) and indicate whether the date(s) are related to a CAPA or Audit Action.

Date(s) [MM/DD/YYYY]: 09/20/2013 _____ This date is/ is not related to a CAPA or Audit Action.

Section 9: Submission of the Training Request Form and Next Steps

Instructions: 1) Save this completed form for your future reference. 2) Then, submit the completed form electronically to the Quality Systems Training (QST) Department via email at rs.sttrainingcompliance@medtronic.com. Please enter "Training Request" in the subject line.

Once the training request has been received, logged, and reviewed, a representative from QST will contact the document/process owner to schedule a training consultation.

After the design and development phases of the training project are complete, the finalized version of QCFM 756 will be submitted to document control to become a part of CAR package.

Do not print or type any information below this line. For QST Department Use only.

Quality Systems Training Consultation — To be completed by a representative of QST dept only.

Consultation Date [MM/DD/YYYY]: _____

Name of QST Representative [print]: _____

Exercise 2 — Guided Practice

Scenario Information

- **Training Request Date:** Use today's date
- **Process Owner/Designee** = Stella Lizer, Microbiology Laboratory Supervisor
- **Content:**
 - Functional training for the use of new sterilization equipment in the Microbiology lab
 - Content has not been developed by Stella Lizer; however, a basic training guide (pdf) from the manufacturer is available.
 - A learning assessment has not been developed Stella Lizer or her staff because they are unfamiliar with learning assessments
 - Stella Lizer will serve as the subject matter expert
 - The content is not expected to change unless new equipment is purchased in the future
- **Learning Audience:**
 - Stella Lizer has identified only one individual that needs the training – an associate Microbiologist in her lab.
- **Instructional Goal/Overall Learning Outcome**
 - To provide skills on how to operate the sterilization equipment and explain why the new sterilization equipment was purchased for the lab.
- **Training Time and Resources**
 - Training must be conducted within 1 week of receiving the new equipment so as not to disrupt the sterilization work flow
 - Stella Lizer will serve as the trainer in this process since she has already been trained by the manufacturer of the sterilization equipment.
- **Miscellaneous**
 - New sterilization equipment will arrive on August 5th.
 - Since only one individual will receive the training, a paper-based performance assessment will be given instead of a SABA assessment

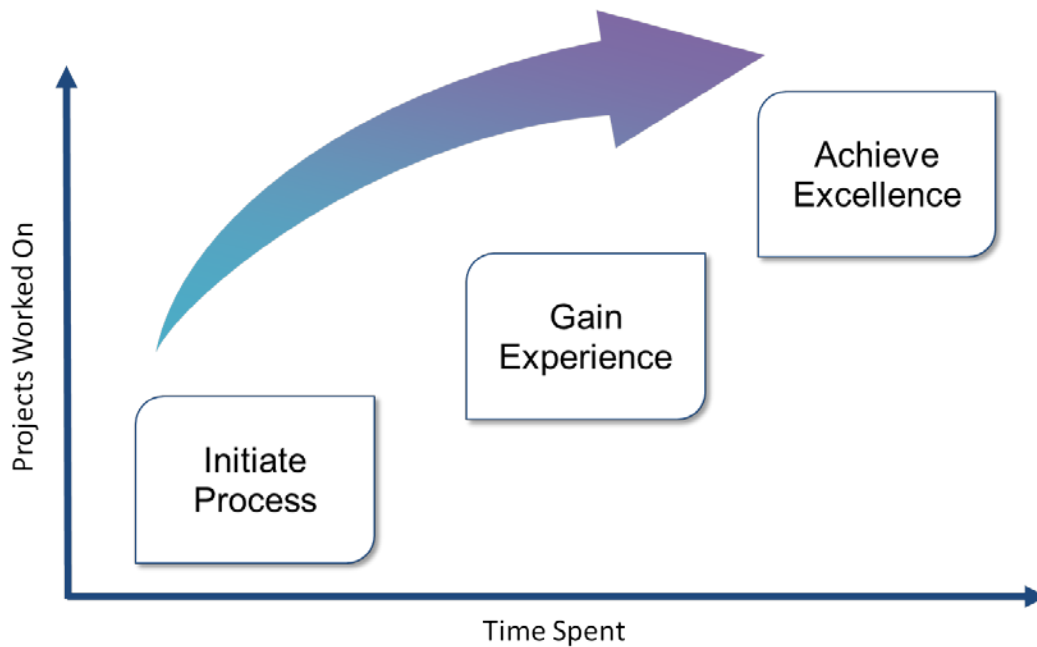
Exercise 3 — It's Your Turn!

Scenario Information

- **Training Request Date:** Use today's date
- **Document Owner/Designee** = Maysha Mintz, Quality Engineer
- **Content:**
 - SOP 998: Updated Procedures for measuring the mass of widgets
 - Paper training handouts on this process (from prior training session), in addition to the actual SOP (pdf), are available
 - A paper quiz (from prior training session) that aligns to most of the updated procedures is available.
 - The subject matter expert for this training project is *Milla Graham*.
*The content has not changed in the past 4 years and is not expected to change again in the near future.
- **Learning Audience:**
 - Approximately 25 employees in Jacksonville have been identified as requiring this training.
 - Fifteen (15) Quality, Mechanical and R & D Engineers will need training; however, ten (10) Regulatory Affairs employees only need to be aware of the changes to the SOP.
- **Instructional Goal/Overall Learning Outcome**
 - To provide awareness that the SOP has changed to specifically identified employees.
 - To provide knowledge and understanding of the updated procedures such that specifically identified employees can complete the procedures as a part of his/her job responsibilities.
- **Training Time and Resources**
 - Training must be launched in less than 4 weeks from the project request date (today's date) so that the CAPA can be closed out within 6 weeks.
 - A trainer has not yet been identified.

The Road to Success

Working towards Excellence



Follow-Up: What do I do now?

You need to take the post-training learning assessment in order to log your participation in today's training session and receive credit for the course.

To do this, log into your SABA *myLearningPortal* within a few days and you'll notice that the assessment has been added to your my To Do List.

